

Egypt

Improvement Plan

Thematic window: Culture & Development

Programme Title: Mobilization of the Dahshour world heritage site for community development

THIS PLAN IS DEVELOPED AMID POLITICAL CRISIS IN EGYPT THAT IS ONGOING AND RESULTED IN EVACUATION OF UN STAFF AND OTHER FOREIGN DELEGATIONS. THUS, THE TIME PLAN MIGHT BE CHANGED ACCORDING TO THE DEVELOPMENT OF THAT SITUATION.

c) File for the Joint Programme Improvement Plan

After the interim evaluation is complete, the phase of incorporating its recommendations shall begin. This file is to be used as the basis for establishing an improvement plan for the joint programme, which will bring together all the recommendations, actions to be carried out by programme management.

Evaluation Recommendation No. 1							
<i>We recommend to the MDG-F secretariat to consider for future initiatives (especially those with a strong community empowerment component) to allocate adequate pre-programme funds and sufficient time for the country offices to conduct a comprehensive stakeholders' analysis, a participatory needs assessment and an analysis of alternative strategies before a complete draft of the programme document is written</i>							
Response from the Joint Programme Management							
<i>The recommendation is directed to MDG-F Secretariat as it is applicable to the "project design phase".</i>							
Key actions	Time frame	Person responsible	Remarks	Follow-up		Secretariat	
				Comments	Status	Comments	Status
N/A	N/A	N/A					

Evaluation Recommendation No. 2

In order to improve the coordination among stakeholders and to avoid possible duplications and contradictions, we recommend that the project should organize an Externally Facilitated Workshop (EFW) to seek options to strengthen coordination

Response from the Joint Programme Management

Recommendation is valid and a number of actions will be taken to ensure that this recommendation is incorporated into project management activities

Key actions	Time frame	Person responsible	Remarks	Follow-up		Secretariat	
				Comments	Status	Comments	Status
2.1 Organize an Externally Facilitated Workshop	April- May 2011	Programme Coordinator in cooperation with PMC, NSC and RC	UNESCO/SCA and ILO/SFD to provide budget for this event				
2.2 Implement the recommendations of the workshop	May- June 2011	Programme Coordinator in cooperation with PMC, NSC and RC	Implementation will start in April and may last for some time based on the scope and scale of the recommendations (cost will be shared among all implementing partners)				

Evaluation Recommendation No. 3

LED forum and local authorities should be invited to attend PMC meetings on regular basis.

It should also be put to the PMC and the NSC the possibility to formally extend the PMC to include these stakeholders. Whenever possible the PMC should be also held in the field. The programme should continue to invite LED forum, community representatives, local authorities in all relevant events; such as seminars, workshops etc.

Response from the Joint Programme Management

LED Forum and Local authorities have participated in several meetings and events of the project. The JP will continue inviting LED Forum and Local authorities to PMC meetings whenever possible. Quarterly and/or biannual meetings, among all partners will be maintained. The possibility to include members from LED forum and local authorities to PMC will be sought in a PMC meeting.

Key actions	Time frame	Person responsible	Remarks	Follow-up		Secretariat	
				Comments	Status	Comments	Status
3.1 update the list of LED forum and local authorities	March 2011	ILO/SFD In cooperation with Programme Coordinator, PMC, NSC and RC	These actions will be done through activity 1.1.5 of RRF that is being implemented by ILO/SFD				
3.2 organize Quarterly/Biannual meetings among PMC, LED Forum members and local authorities	Quarterly/Biannually till the end of the project	ILO/SFD In cooperation with Programme Coordinator, PMC, NSC and RC					
3.3 invite LED Forum members and local authorities to attend PMC meetings – whenever possible	Regularly till the end of the project	ILO/SFD In cooperation with Programme Coordinator, PMC, NSC and RC					

Evaluation Recommendation No. 4

The Technical Office of AECID should be kept abreast with the decision making processes of the programme

Response from the Joint Programme Management

The focal point of Technical Office of AECID has been added to the project's mailing list and thus receiving regular updates, meetings minutes and participating in PMC and NSC meetings

Key actions	Time frame	Person responsible	Remarks	Follow-up		Secretariat	
				Comments	Status	Comments	Status
4.1 focal point of The Technical Office of AECID to be added to the mailing list of the project and invited to Project's events, PMC and NSC meetings	Already done on December 3rd, 2010	Programme Coordinator in cooperation with PMC, NSC and RC	AECID is a member of NSC				

Evaluation Recommendations No. 5, 6

Increase physical presence of the project in Dahshour

By – for instance - opening a local office or through any other appropriate option in the light of the available resources. This will serve as a local reference where the community can interact with the various implementing partners.

To increase the communication between the Dahshour and the national implementing partners we recommend to promote, on the one hand more frequents visits to Dahshour from the Cairo based partners and on the other hand, to increase the presence of Dahshour stakeholders in the meetings held in Cairo

Response from the Joint Programme Management

The project is now intensively implementing the field activities and thus increases presence in the field. At least a weekly visit to the site is organized. In addition the project is planning to open an office in Dahshour to serve as premises for the LED Forum and for Dahshour JP as a whole.

Key actions	Time frame	Person responsible	Remarks	Follow-up		Secretariat	
				Comments	Status	Comments	Status
5.1 PMU to organize at least a weekly visit to the field	Continuously till the end of the project	JP coordinator and relevant implementing partners					
5.2 Open a venue for LED Forum in Dahshour to serve also as an office to the JP	May 2011	ILO In cooperation with Programme Coordinator, PMC, NSC and RC	ILO/SFD will take the lead in implementation through LED Forum activities, with the support of JP coordinator and other implementing partners				
5.3 JP meetings and events will be held in Dahshour whenever possible	Continuously till the end of the project	ILO In cooperation with Programme Coordinator, PMC, NSC and RC					

Evaluation Recommendation No. 7

We also recommend that all stakeholders study the possibility of organizing learning trips to other areas of Egypt

Response from the Joint Programme Management

Implementing partners will organize study tour and learning trips to areas that have success stories corresponding to their interventions

Key actions	Time frame	Person responsible	Remarks	Follow-up		Secretariat	
				Comments	Status	Comments	Status
7.1 UNIDO/IMC will organize a field trip to handcrafts and agro-products areas i.e Siwa	April- 2011	UNIDO/IMC in cooperation with implementing partners	Leading responsible partner will organize and pay for the cost of the visits				
7.2 ILO/SFD will invite LED Forum members to attend relevant events, fairs and conferences for knowledge sharing	Based on availability of the relevant events	ILO/SFD In cooperation with implementing partners					
7.3 MoT/UNWTO will organize field visits to well managed and designed ecolodges i.e. Siwa, Red Sea, South Sinai	2 visits a year	UNWTO/MoT In cooperation with implementing partners					
7.4 UNDP/EEAA & UNESCO – SCA Will organize a visit to a model protected area	August 2011	UNDP/EEAA & UNESCO/SCA in cooperation with implementing partners					

Evaluation Recommendation No. 8

We recommend a non-cost programme extension of 12 months

Response from the Joint Programme Management

Joint Programme will work closely with MDG-F Secretariat to plan for the extension during the request for the third installment as per MDG-F guidelines.

Key actions	Time frame	Person responsible	Remarks	Follow-up		Secretariat	
				Comments	Status	Comments	Status
8.1 A plan and a Request for JP extension will be submitted to MDG-F Secretariat	With 3 rd installment request "tentatively Sept 2011"	JP coordinator in cooperation with implementing partners	The project is delayed due to political crises that erupted in Jan/Feb 2011				

Evaluation Recommendation No. 9

To ensure that the extension contributes to enhance the sustainability of the programme, it should be subjected to two deliverables: a) a revised M&E framework including performance indicators that measure impact; b) a comprehensive exit and sustainability strategy

Response from the Joint Programme Management

M&E framework will be revised and exit and sustainability strategy will be developed

Key actions	Time frame	Person responsible	Remarks	Follow-up		Secretariat	
				Comments	Status	Comments	Status
9.1 M&E framework revised	May- June 2011	UNDP in cooperation with implementing partners	Cost will be shared among all implementing partners				
9.2 A comprehensive exit strategy is developed	July- August 2011						

Evaluation Recommendation No. 10

At the local level, special attention should be given to build capacity within the local actors, most importantly within the LED forum By promoting their official registration and by providing them with training to mobilize resources.

Response from the Joint Programme Management

The JP is now in the process of officially registering the LED and providing the needed training and capacity building programs to members of LED forum and the community at large

Key actions	Time frame	Person responsible	Remarks	Follow-up		Secretariat	
				Comments	Status	Comments	Status
10.1 the LED Forum is officially registered as a civil society association/organization	June 2011	ILO/SFD In cooperation with implementing partners					
10.2 LED Forum and community members receive relevant training according to 'training needs analysis'	Continuously as per AWP2 and AWP3	All implementing partners					