

Egypt
Improvement Plan

Thematic window: Environment and Climate Change

**Programme Title: Climate Change Risk Management
Programme (CCRMP)**

CCRMP Joint Programme Improvement Plan (November 11, 2010)

This improvement plan is based on the receipt of the draft Evaluation Report V. 3.0 received September 20, 2010 from the Director of the MDGF. It has been prepared in consultation with the NSC and PMC members.

The recommendations have been extracted from the Evaluation Report and for further clarifications, please refer to the report.

<p>1</p> <p>Evaluation Recommendation No. 133 A work group could be formed from the agencies implementing the CDM component and other stakeholders to review the Results Framework in the remaining period of the JP with assistance from experts in the field. (UNEP is well positioned to make a significant contribution)</p> <p>Evaluation Recommendation No. 134 The work group will assess current and future mechanisms for reducing GHGs using carbon trading schemes. The work group will submit assessment of different mechanisms, including CDM, to the PMC with a recommendation to expand the scope of the APU to other mechanisms, in addition to the CDM, if it is still feasible to continue activities under the CDM mechanism.</p>						
<p>Response from the Joint Programme Management These two recommendations are interrelated and therefore combined.</p> <p>The validity of the current Carbon Trading scheme is valid until 2012 under the Kyoto Protocol. So far, there is no clear scheme under the UNFCCC that is foreseen after 2012, although Europe has other policies in place to ensure carbon trading until 2020. Therefore, this program will investigate the European schemes, as well as any adapted UNFCCC scheme in the Cancun conference.</p> <p>The CDM component has started looking at other Carbon Trading schemes since June 2010 and is discussing these with the private sector.</p>						
Key actions	Time frame	Person responsible	Follow-up		Secretariat	
1.1 Define other Stakeholders and Experts for APU work group.	June - November 2010	CDM Focal Point	Comments	Status	Comments	Status
1.2 Make an assessment of different Carbon Trading mechanisms and explore utilizing in RFW	June - November 2010	CDM Focal Point				
1.3 Discuss Activities and Outputs to enhance the Project's outcome to <u>Expand Carbon Trading</u> in the RFW with the new working	November 2010	CDM Focal Point				

group.						
1.4 APU to share results with Stakeholders in PMC and to finalize RFW	December 2010	CDM Focal Point				
1.5 APU to assess the status of Carbon Trading Mechanisms after the United Nations Climate Change Conference in Cancun - and to update the RFW as necessary.	January 2011	CDM Focal Point				

<p>2</p> <p>Evaluation Recommendation No. 135 The workgroup should also recommend alternatives to sustain the APU activities after the end of the JP.</p>						
<p>Response from the Joint Programme Management The initial plan for APU sustainability is to get it integrated into the Egyptian Environmental Affairs Agency (EEAA) provided that the Unit will be able to demonstrate its added value to the agency. In the last presentation of the unit activities to H.E Minister of Environment in October 2010, H.E was highly satisfied with the Unit's performance and achievements so far. Meanwhile some donors such as GTZ has already established links with APU and are exploring opportunities to support it after phase out of the MDG-F. Hence APU is currently exploring the sustainability of the APU based on the success of the component to date.</p>						
Key actions	Time frame	Person responsible	Follow-up		Secretariat	
2.1 APU to explore the sustainability of the APU based on the achievements to date with the MSEA and other partners	October 2010 – end of project	CDM Focal Point	Comments	Status	Comments	Status

<p>3</p> <p>Evaluation Recommendation No. 160 (2.1) It is planned to hire an international consultant to analyze the results of the studies carried out under component 2.2.2, deliverable 5 “Optimal use of on-farm water resources”. It is recommended to hire a consultant to perform the same function under this output.</p>						
<p>Response from the Joint Programme Management MALR is in the process of recruiting the consultant to enhance the performance.</p>						
Key actions	Time frame	Person responsible	Follow-up		Secretariat	

3.1 TOR to be prepared by MALR to recruit an international consultant	Oct/Nov 2010	Agriculture component Focal Point	Comments	Status	Comments	Status
3.2 International consultant hired	February 2011	Agriculture component Focal Point				
4 Evaluation Recommendation No. 161 (2.1) This deliverable does belong under output 2.1. The studies carried out under the two output (2.1 and 2.2.2) are interrelated and could be analyzed together.						
Response from the Joint Programme Management						
Key actions	Time frame	Person responsible	Follow-up		Secretariat	
4.1 The RFW to be modified	December 2010	Agriculture component Focal Point	Comments	Status	Comments	Status

5 Evaluation Recommendation No. 177 (2.2.1) Transforming the outputs from the RCM model into policies and strategies is a challenging task. It involves other stakeholders outside the MWRI.						
Evaluation Recommendation No. 178 (2.2.1) Forming a work group to draft a revised Results Framework for completing this deliverable.						
Response from the Joint Programme Management This recommendation is taken into consideration by the Component Partners and will be further discussed in the second half of the programme						
Key actions	Time frame	Person responsible	Follow-up		Secretariat	
5.1 Results of the RCM to be presented to other stakeholders at the Midterm Workshop	December 2010	Water Sector Focal Point	Comments	Status	Comments	Status
5.2 RFW to be modified based on the sharing of information	December 2010	Water Sector Focal Point				

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Evaluation Recommendation No. 181 (2.2.1) Form a work group of the two UN agencies and other stakeholders to revise this deliverable and reallocate budget						
Response from the Joint Programme Management This recommendation is valid for the second half of the programme.						
Key actions		Time frame	Person responsible	Follow-up		Secretariat
				Comments	Status	
6.1 Component partners will discuss in the next meeting and address this in the revised RFW		November / December 2010	Water Sector Focal Point			

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Evaluation Recommendation No. 191 (2.2.2) Transforming the outputs from the stress tolerant studies into a communication strategy is a challenging task. It involves other stakeholders outside the MALR.						
Evaluation Recommendation No. 192 (2.2.2) Forming a work group to draft a revised Results Framework for completing this deliverable.						
Response from the Joint Programme Management MALR is currently working on this.						
Key actions		Time frame	Person responsible	Follow-up		Secretariat
				Comments	Status	
7.1 Communication Strategy to be updated		December 2010	Agriculture component Focal Point			
7.2 RFW to be modified		December 2010	Agriculture component Focal Point			

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Evaluation Recommendation No. 197 (2.2.2) Limited coordination between activities performed in MWRI and activities performed in MALR.						
Evaluation Recommendation No. 198 (2.2.2) Forming a work group to draft a revised Results Framework to achieve convergence of activities of the two ministries and to enhance coordination in developing adaptation polices and strategies of water						

resources and agriculture jointly.						
Response from the Joint Programme Management The MDG-F JP takes the credit to open the dialogue for the first time between MWRI and MALR on climate change expected impacts on the two sectors and to exchange information about the planned activities in the two Ministries. Nevertheless, further efforts will be exerted to synergize their activities and ensure bilateral coordination meetings between the two Ministries beyond the PMC.						
Key actions	Time frame	Person responsible	Follow-up		Secretariat	
			Comments	Status	Comments	Status
8.1 Kick-off meeting to be held between the components to coordinate Work and Activities Jointly	November 2010	Water Sector Focal Point / Agriculture component Focal Point				
8.2 Regular Meetings to be agreed up in Kick Off meeting and held	Dec 2010-end of programme	Water Sector Focal Point / Agriculture component Focal Point				

<p>9</p> <p>Evaluation Recommendation No. 218 The original JP design has served its purpose in the short term. However, it is recommended to migrate from emergency design to sustainable development design that focuses on results.</p> <p>Evaluation Recommendation No. 219 It is recommended to streamline the RFW of the JP to enhance the delivery of results at output and outcome levels. (See illustrative RFW in the MTE p29).</p> <p>Evaluation Recommendation No. 220 This RFW is for demonstration and discussion purposes only. As discussed in detail earlier, each of the four components needs to revise the Results Framework (RFW) and focus on achieving outputs and outcomes and not only on performing activities. The revised RFW should follow the development frame work of Outcomes/Outputs/Deliverables/Activities. Each of the Deliverables is managed as a sub-project. It should have a clear start-finish time, budget, person(s) responsible, required resources (consultants, supplies, etc.)</p> <p>Evaluation Recommendation No. 221 Reviewing the scope of each component will be based on progress in implementing activities achieved so far, and defining work packages (Deliverables) that are manageable within 6-12 weeks (A Maximum of one quarter to complete the deliverable. Large activities that take long time or budget are not recommended. It has to be broken down to manageable work packages). Streamline activities to indicate progress over time</p>	
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<p>Evaluation Recommendation No. 222 The Revised RFW is suggested to be completed by 1 October 2010 to allow enough time for implementation. It needs further refinement in the work groups.</p> <p>Evaluation Recommendation No. 223 It is recommended that each deliverable is managed by one UN agencies to streamline communication with counterparts.</p> <p>Evaluation Recommendation No. 224 The design of outputs should consist of groups of relevant deliverables only. There is still a room for innovative initiatives that will be progressively elaborated and assessed over time under Outcome 3.</p> <p>Evaluation Recommendation No. 225 There are opportunities for synergies at outcome level between SEC and CDM components and between adaptation to Water Resources and Agriculture components. Those opportunities need to be exploited when revising the RFW.</p> <p>Evaluation Recommendation No. 226 It is recommended to recruit a facilitator to support the process of streamlining the Results Framework and provide training on Results Based Management.</p>						
<p>Response from the Joint Programme Management This recommendation is valid for the second half of the programme. The RFW will be modified to update the RFW. The October 1 deadline to be extended to December due to other critical activities taking place in the programme and the need to set up both NSC and PMC meeting for approval. UNDP RBM Officer will facilitate the preparation of the new RWF</p>						
Key actions	Time frame	Person responsible	Follow-up		Secretariat	
9.1 Meeting with Component partners to discuss the RFW	Oct 2010	JP Manager + Component Managers		Completed	Comments	Status
9.2 Proposed framework for the RFW prepared and shared with UNDP RFW specialist	Nov 2010	JP Manager				
9.3 Proposed RFW elaborated by Component Managers	Nov 2010	Component Managers				
9.4 RFW approved with PMC/NSC	Dec 2010	JP Manager				

10 Evaluation Recommendation No. 227 A request for extension to MDG-F global steering committee is highly advisable to realize expected results at output and outcome levels						
Response from the Joint Programme Management The June 24, 2010 NSC meeting has support the evaluator recommendation to request the extension of the project for one year until October 2012 while the implementation of activities to be completed by June 2012.						
Key actions	Time frame	Person responsible	Follow-up		Secretariat	
10.1 Request to be sent by the UNRC	Nov 2010	UNRC	Comments	Status	Comments	Status

11 Evaluation Recommendation No. 233 The design of the program should clearly define the five phases of a program life cycle. Evaluation Recommendation No. 234 Roles and responsibilities for implementing each phase should be clearly defined Evaluation Recommendation No. 235 Resources required to carry out each phase should be clearly defined (time, budget, staff, consultants, equipment, supplies, communication, transportation, etc.) Evaluation Recommendation No. 236 A Project Management Plan is an indispensable tool for managing complex projects and should be considered when designing Joint Programs						
Response from the Joint Programme Management This is taken into consideration in the planning of each component, but the partners and the management were not aware that the shutdown of activities is 3 months before the end of the project. This will be taken into consideration in the RFW.						
Key actions	Time frame	Person responsible	Follow-up		Secretariat	
11.1 RFW to be modified	December 2010	JP Manager	Comments	Status	Comments	Status

12 Evaluation Recommendation No. 237 Orientation/training should be planned and provided throughout the project to project teams to familiarize them with the UN system and to provide necessary tools/templates/formats/guidelines to carry out their tasks.						
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Response from the Joint Programme Management						
This has been done with some of the UN Agencies based on the requests of the partners.						
Key actions	Time frame	Person responsible	Follow-up		Secretariat	
			Comments	Status	Comments	Status
12.1 Identify the areas needed for training	Nov 2010 (PMC meeting)	Component Managers + UN members				
12.2 Each UN partner to set time for needed training	Nov / Dec 2010	UN partners				
12.3 Implement training	Before June 2011	UN partners				

GLOSSARY OF TERMS

APU	Awareness and Promotion Unit
CDM	Clean Development Mechanism
CEO	Chief Executive Officer
COM	Cabinet of Ministers
EEAA	Egyptian Environmental Affairs Agency
FAO	Food and Agricultural Organization
IFAD	International Fund for Agricultural Development
MALR	Ministry of Agriculture and Land Reclamation
MDG	Millennium Development Goals
MSEA	Ministry of State for Environmental Affairs
RCM	Regional Circulation Model
RFW	Results Framework
SEC	Supreme Energy Council
UN RC	United Nations Resident Coordinator
UNDP	United Nations Development Programme
UNEP	United Nations Environmental Programme
UNFCC	United Nations Framework Convention on Climate Change
UNIDO	United Nations Industrial Development Organization