

Mozambique
Improvement Plan

Thematic window: Culture & Development

**Programme Title: Strengthening cultural, creative industries
and inclusive policies in Mozambique**

Joint Programme for Strengthening the Cultural and Creative Industries and Inclusive Policies in Mozambique

**Improvement Plan
In the context of the Mid-Term Evaluation
2010**

Evaluation Recommendation No. 1						
Re-formulate the Joint Programme with regards to scope, time, cost and human resources						
Response from the Joint Programme Management						
The management is in agreement with this recommendation and sees it as a positive step to ensure results by the end of the programme.						
Key actions	Time frame	Person responsible	Follow-up		Secretariat	
			Comments	Status	Comments	Status
1.1 Conduct a series of planning meetings with UN and government focal points to rescope the JP and present to PMC at central level and the NSC.	Submit to MDG-F Secretariat by July 19	JP Coordinator	Budget remained the same with a \$25,000 inter agency transfer from UNESCO to FAO incorporated. Scope streamlined. Request made for a no-cost extension through Dec 2011.	Re-scoping completed, approved by PMC and NSC and submitted to MDG-F Secretariat. The Reformulation was approved in principal by the Secretariat to proceed with the new budget and reformulated outcomes, outputs and activities. The No-cost extension to be submitted with the 3 rd instalment request.		
1.2 Hire 1) Advocacy and Communications Assistant 2) M&E Specialist	1) By August 1 2) By Sept 25	JP Coordinator		Advocacy and Communications Assistant hired. M&E Specialist hired.		

1.3 Secure government outcome leads	By October 10	JP Coordinator		Three Government Outcome Leads have been officially nominated (2 from the Ministry of Culture and 1 from the Ministry of Tourism) and engaged in JP.			
Evaluation Recommendation No. 2 Development of a Project Management Plan, Work breakdown structures and Gantt chart for time management.							
Response from the Joint Programme Management The JP Team does not think it is essential at this late stage to spend limited time on the development of a comprehensive Project Management Plan. Rather it will focus on the Workbreakdown structures and Gantt charts for each output and fold that into an overall JP plan at outcome level. The coordination structure was revised and submitted with the reformulation proposal.							
Key actions		Time frame	Person responsible	Follow-up		Secretariat	
2.1 Workbreakdown Structures and Gantt charts for each output	By October 31	Relevant Output lead (in collaboration with Activity Leads)	Comments Almost all the outputs have a workbreakdown structure and time schedule for remaining months of implementation. Some delays due the creation of a new Ministry of Culture in late 2010.	Status On track with some delays in finalizing some outputs	Comments	Status	
2.2 Close out plan	By February 15	JP Coordinator with M&E Specialist and Outcome Leads in consultations at provincial level	The plan will begin to be developed once official response from MDG-F Secretariat re no-cost extension is received.	Not yet initiated			
2.3 M&E plan reviewed and operationalized	By October 30	M&E Specialist in consultation with JP team	M&E framework reviewed taking into consideration the	Finalizing			

			reformulation and approved by the PMC. Currently developing 2011 Monitoring plan to include the Government Outcome Leads			
Evaluation Recommendation No. 3						
Reassess the Delivering as One mechanism.						
Response from the Joint Programme Management						
DaO is the premise of each Joint Programme and the UN reform. Although this can lead to a slower process it is essential if indeed the intent is also for the Govt Ministries to DaO. Therefore the JP Team will continue with its DaO approach but has assigned a UN agency lead for each output, together with a govt Ministry lead, to ensure fast tracking and monitoring for quality results within the timeframe.						
Key actions	Time frame	Person responsible	Follow-up		Secretariat	
3.1 Assign govt and UN agency leads by Output	By August 10	JP Team	Comments	Status Completed	Comments	Status